To: To Whom It May Concern

From: Tegan Legge & Malcolm Cockwell

Date: 21 October 2021

RE: DOGSLEDDING AT HALIBURTON FOREST

After much discussion among our team over the last five years, Haliburton Forest intends to exit the dogsledding business over the course of 2021 and 2022.

Our priority at this point is finding safe, happy, ethical homes for each and every one of our dogs. However long it takes to achieve that priority, the welfare of our dogs is paramount.

The reasons for this decision to exit the dogsledding business include the following:

- We are prioritizing self-guided, low-impact, outdoor experiences, such as hiking and fishing, that allow a wider diversity of people to explore our property.
- We are undertaking major investments in other facilities and infrastructure, even though our existing kennels would require significant renovations in the near future.

In addition to these reasons, there are numerous challenges facing the dogsledding business, including unpredictable winter weather patterns, changing group experience profiles, shortages of professional animal care staff, and rising health care costs for dogs. While we prefer to focus on other opportunities to share our property with the public, we do believe that dedicated owner-operator dogsledding businesses will be more than capable of overcoming these challenges.

Haliburton Forest has been in the dogsledding business for over 20 years. We are proud to wrap up our presence in this business on a high note, as we currently have happy dogs, happy clients, happy staff, and a sterling reputation within the provincial tourism sector.

We remain supportive of our partners and friends in the dogsledding business. Accordingly, we intend to continue exploring opportunities to host dogsledding events at Haliburton Forest, and we would consider proposals to accommodate regular dogsledding tours on our property.

Furthermore, we intend to "replace" our dogsledding operations with a different portfolio of experiences in the coming winters. Haliburton Forest will update tourism stakeholders as soon as these new experiences are developed and ready to be delivered.

Haliburton Forest is grateful for the support of many local tourism operators. Questions about this development may be directed to info@haliburtonforest.com.